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No. 2010-08

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# **The Identification of Ponzi Schemes: Can a Picture Tell a Thousand Frauds?**

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There is voluminous commentary on the origins of the Global Financial Crisis (GFC), international attempts to limit the contagion and the Herculean effort to stop the global economy sliding into a depression. However, in the fast moving world of the GFC, the debate shifted to the search for answers to most challenging question – can we stop this from occurring again? To date, a number of responses have been formulated, including the need for a more holistic approach to regulating the global financial system; more stringent controls on banks and new financial products; and, reform of executive remuneration practices that encourage excessive risk taking. This paper suggests an additional issue in the reform debate warrants consideration. The adequacy and implementation of fraud detection systems in the financial services industry must be addressed. The monthly returns from the largest feeder fund in the US\$65billion Ponzi scheme overseen by Bernard L. Madoff are analysed to demonstrate how the performance characteristics of investment schemes can be used as a potential ‘red flag’ indicator in a broad system of fraud detection. It is argued that performance characteristic analysis is likely to play an important role as one tool within a collection of quantitative and qualitative assessment controls able to identify fraud perpetration in the financial services industry.

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# **The Identification of Ponzi Schemes: Can a Picture Tell a Thousand Frauds?**

Perhaps the most scandalous issue facing investors in the wake of the GFC has been the unearthing of a number of Ponzi schemes around the world.<sup>1</sup> The recent sentencing of Bernard L. Madoff (Madoff) to 150 years in prison for his involvement in perhaps the largest, longest and most expansive Ponzi scheme in history (with fraud in the vicinity of USD\$65 billion)<sup>2</sup> highlights that white collar crime is very much alive and well in the financial services industry. As policymakers commence the difficult task of rethinking the regulatory framework that supports the global financial system, this study recommends that such deliberations will also need to consider the adequacy and implementation of current systems of fraud detection. In advancing the debate, this paper focuses on the analysis of performance characteristics of investment schemes as a potential red flag indicator of fraud detection. It is demonstrated, using the case of Madoff's Ponzi scheme, how a critical evaluation of a fund's performance characteristics can assist in the identification of fraudulent behaviour. Drawing on recent history and moving to a future focus, the paper derives the key lessons that need to be learnt if frauds of this nature are to be prevented or at the least, minimised.

The study of the performance characteristics of various investment schemes in the financial services industry is a long held tradition in the finance literature.<sup>3</sup> Using the investment track record of the various schemes, these studies have largely focused on evaluating the skill (or otherwise) of the investment management industry. It is our conjecture that the potential for similar analysis, used as a technique within a system of fraud detection, has attracted comparatively little attention. Currently, even within the broader realms of criminological research, fraud risk detection remains an understudied issue.<sup>4</sup> The challenge for stakeholders in the financial services industry is to develop a coherent and specific set of tools which are systematically applied to fraud detection in a given context. As such, the goal of this paper is to contribute to this area of research.

Prior to embarking on a detailed discussion of the statistical approach of analysing performance characteristics of Ponzi schemes, it is important to consider some contextual issues. The following discussion places our paper in the broad context of the GFC, highlighting the role that the GFC played

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1 For a discussion regarding the design of these schemes, see Bhattacharya (2003).

2 See Benson (2009); Criminal Complaint, US v. Bernard L. Madoff, 08 Mag. 2735, SDNY; Complaint, SEC v. Dipascali Jnr, (No. 09 CIV 7085); US v. Bernard L. Madoff, (09 CR 213) (DC), 29 June 2009.

3 Sharpe (1966); Gruber (1996); Berk and Green (2004).

4 Duffield & Grabosky (2001).

in the identification of fraud, in particular the identification of Ponzi schemes and provides a brief introduction to the Madoff case.

## **The Context: Understanding the Role of the GFC, the Madoff Case and Fraud Detection Factors**

### **The Role of the GFC in Fraud Detection: Ponzi schemes and the Madoff case**

The first documented Ponzi scheme can be traced back to the 1920's. Charles Ponzi offered Boston residents the opportunity to turn a \$1,000 investment into \$1,500 within a 45 day period.<sup>5</sup> Instead of arbitraging 'international rate differences in postal reply coupons', early investors were paid their investment return using monies obtained from subsequent investors attracted to the scheme.<sup>6</sup> It has been reported that Charles Ponzi successfully coopted and subsequently 'fleeced' over 40,000 investors.<sup>7</sup> This Ponzi scheme, like others that have followed, employs essentially the same approach. The originator of the Ponzi scheme raises money from investors who contribute cash to a scheme, unbeknown to them, that is based on no actual legitimate business or investment strategy. The Ponzi scheme creator engenders support from an ever growing group of investors usually with the promise of high and consistent returns on investment. Investors who wish to liquidate their investment or seek to draw an income stream from their investment, just like in the days of Charles Ponzi, are actually being paid by the contribution of new investors in the scheme. The Ponzi scheme inevitably comes to light when liquidity demands of investors exceed the ability of the Ponzi founder to source new investments.<sup>8</sup>

History shows that numerous individuals have followed in the path of Charles Ponzi.<sup>9</sup> Madoff is arguably the most 'successful' Ponzi scheme operator, being able to manage and grow his scheme for almost two decades.<sup>10</sup> The liquidity 'crunch' which saw the eventual demise of Madoff's Ponzi scheme occurred, in part, as a result of the GFC. The GFC sparked a general run on investment withdrawals sparked by falls on the stockmarket and a worsening economic climate. Similar to

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5 Baker & Faulkner (2003).

6 Baker & Faulkner (2003, pp.1601).

7 Benson (2009).

8 Benson (2009).

9 For a summary of Ponzi schemes, see the interactive graphics provided by the Wall Street Journal available at: <http://online.wsj.com/article/SB122903010173099377.html>. This reference also provides details of individuals awaiting trial for alleged Ponzi schemes.

10 Complaint, SEC v. Madoff, Bernard L Madoff Investment Securities LLC, (No. 08 CIV 10791).

investors worldwide, Madoff's investors sought to consolidate and move out of the market.<sup>11</sup> Madoff and his networks were unable to attract sufficient new investments to cover investor withdrawals.

### **Identification of Fraud Detection Factors**

It is important to consider whether the clues necessary to uncover Madoff's Ponzi scheme could only have been found as a result of a significant shock to the market, such as that seen during the GFC. Based on recent complaints lodged by the United States Securities and Investment Commission (SEC), litigation proceedings, trial documents and findings based on an investigation into the failure of the SEC to uncover the Madoff scheme, it is proposed that a number of indicators or red flags of fraud could have been identified much earlier.<sup>12</sup> The SEC complaint details a number of operational red flags which should have been of immediate concern to investors, including the role of feeder funds; the culture of exclusivity surrounding entry into Madoff-related funds; the unique remuneration arrangements of the feeder funds<sup>13</sup> and lack of base-plus-performance fees of Madoff's operation; alleged auditor shopping by the feeder funds; and, the appointment of a small accounting practice to audit Madoff's operations. As Gregoriou and Lhabitant neatly summarise, '...some of the salient operational features common to best-of-breed hedge funds were clearly missing from Madoff's operations'.<sup>14</sup>

It has been proposed that fraud detection is maximised when red flags, indicating an increased likelihood that fraudulent behaviour has or is occurring, are accurately identified and appropriate action taken.<sup>15</sup> Red flags are used to identify anomalies (variations from normal patterns of behaviour).<sup>16</sup> In isolation, individual red flags may not be a 'smoking gun', but may act as a catalyst for more detailed investigation. As discussed by others, little authoritative guidance currently exists as to the process of combining red flags within a coherent and systematic system of risk and/or detection.<sup>17</sup>

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11 Benson (2009).

12 Complaint, SEC v. Madoff, Bernard L Madoff Investment Securities LLC, (No. 08 CIV 10791); Complaint, SEC v. Dipascali Jnr, (No. 09 CIV 7085); Complaint, SEC v. Cohmad Securities Corporation, Maurice J. Cohen, Marcia B. Cohen, and Robert M. Jaffe, (No. 09 CIV 5680); Complaint, SEC v. David G. Friehling, Friehling & Horowitz, CPA's, P.C. (No. 09 CV 2467); Office of Inspector General (2009).

13 A feeder fund is a type of an investment vehicle which may undertake the majority (or all) of its investment activity through a master fund.

14 Gregoriou and Lhabitant (2009, p. 89).

15 Deshmukh, Romine & Siegel (1997).

16 Duffield & Grabosky (2001).

17 For an illustrative example of type of work that has been conducted, see Deshmukh, Romine & Siegel (1997).

To advance this discussion, it is appropriate to reflect on a criminological understanding of fraud. Applying routine activities theory, crime occurs as a function of the presence of a motivated offender, the availability of suitable targets and a lack of capable guardians.<sup>18</sup> Fraud is motivated by a combination of an individual's personality and situational factors.<sup>19</sup>

Fraud occurs when an opportunity for fraudulent activity exists and the perceived likelihood of detection is low.<sup>20</sup> It has been argued that the world of finance is one which vulnerable and attractive in terms of fraudulent behaviour.<sup>21</sup> Further, this context is one in which new opportunities for fraudsters appear to emerge almost daily.<sup>22</sup> This statement is partly based in the notion that environments or situations can be categorised along a fraud risk continuum, with some situations being low-risk whilst others represent high-risk contexts.<sup>23</sup> Firms within the financial services industry by their nature constitute a high-risk context where significant opportunities for fraud exist. Drawing from Cressey's seminal work on embezzlement<sup>24</sup>, major financial fraud is able to be committed by those who hold organisational positions which facilitate the fraud within a context of legitimacy, as often quoted, 'the best way to rob a bank is to own one'.<sup>25</sup>

Organisations within the financial services industry are attractive for two key reasons. Firstly, fraud perpetrated in such a context may involve significant financial rewards dependent on the size of the financial asset pool managed by the organisation.<sup>26</sup> Secondly, individuals within the organisation, particularly senior management and Chief Executive Officers (CEO's) can take the opportunities available to them as a function of their legitimate control over the organisational financial asset pool to perpetuate fraud and protect themselves from detection.<sup>27</sup> Therefore, it may be argued that a robust fraud detection system, in this case one developed for the financial services industry, necessitates the tailoring of the detection system to this specific context, identifying the particular types of red flag indicators or anomalies that may be indicative of fraudulent behaviour. Grabosky

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18 Cohen & Felson (1979).

19 Duffield & Grabosky (2001).

20 Hillison, Pacini & Sinason (1999).

21 Coleman (2002).

22 Chapman & Smith (2001).

23 Duffield & Grabosky (2001).

24 Cressey (1955).

25 Crawford cited in Black (2005, pp. 738).

26 Coleman (2002).

27 Black (2005).

and Duffield suggest that anomalies can be categorised in three broad areas including behavioural, statistical and organisational anomalies (see Table 1).<sup>28</sup>

**Table 1: Anomalies as Red Flags**

Behavioural	Statistical	Organisational
Unusual patterns of behaviour such as living beyond one's means or, more generally, to sudden changes in one's activity.	Statistical incongruities, measures that begin to 'stand out'. These irregularities may be entirely legitimate, but they may indicate something to the contrary.	Characteristics of an organisation which differ markedly from those generally regarded as best practice and departures from conventional standards.

Source: Adapted from Grabosky and Duffield (2001)

We contend that, given the magnitude and complexity of the Madoff scandal, it is beyond the scope of a single paper to consider with appropriate depth the all the behavioural, statistical and organisational anomalies surrounding the case. New research and analysis is being published almost daily, particularly in mainstream and specialist media outlets.<sup>29</sup> To contribute to the current debate on regulatory reform of the global financial system, this paper focuses on the statistical anomalies relating to the Madoff case. Statistical anomalies are defined as 'statistical incongruities'.<sup>30</sup> A statistical anomaly example provided by Grabosky and Duffield is when tax deductions actually exceed a reasonable proportion of income. As a general rule of thumb, statistical anomalies are those statistics or numbers that 'stand out' as not believable.<sup>31</sup> In this paper, statistical anomalies analysis provides an illustrative example of how specific tools chosen due to their particular relevance to the context being analysed, may lead to earlier and more compelling discoveries of red flag markers of fraud.

Using the Madoff case, the key statistical irregularity identified in the paper is the incongruity between the equity-like returns achieved over nearly two decades of investing, with an apparent absence of risk. The central source of data analysed in the study is the track record of one of Madoff's key feeder funds, the Fairfield Sentry Fund. The aim of the paper is to use well-known, commonly

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<sup>28</sup> Grabosky & Duffield (2001).

<sup>29</sup> One of the first to be published in a peer-reviewed journal on the case is a case-study by Gregoriou and Lhabitant (2009). This work explores, among other themes, many of the organisational issues that surround the Madoff case, including a detailed discussion of the salient operational features of the Ponzi scheme.

<sup>30</sup> Grabosky & Duffield (2001, pp.2).

<sup>31</sup> Grabosky & Duffield (2001).



employed evaluation techniques to consider the performance characteristics of a Ponzi fund. Others have highlighted that returns that are abnormally high, have little volatility and lack comparability to returns of others using similar investment strategies are potential red flags.<sup>32</sup> However, little guidance as to the tools needed to systematically assess these issues and what considerations need to be addressed to ensure that the analysis which is undertaken is actually appropriate have been provided.

In sum, the analysis presented in this paper provides a reference point for those involved in undertaking due diligence of investment schemes. The paper provides a set of potential external control indicators (or red flags) that may be part of a much larger system of fraud detection tailored to the needs of the financial services industry. The potential control indicators employed take the form of received statistical and quantitative techniques to complement qualitative due diligence.

## Findings and Analysis

### Fairfield Sentry Fund and the Split Strike Conversion

In late 1990, Fairfield Greenwich Group launched a stand-alone split strike conversion fund, Fairfield Sentry. Bernard L. Madoff Investment Securities LLC (Madoff Securities) acted as sub-advisor, running the fund's investment strategy on behalf of the investment manager, as well as being prime broker and sub-custodian.<sup>33</sup> The centrepiece of the new fund was its proprietary return generating mechanism, the split strike conversion. A fact sheet issued by Fairfield Greenwich Group in October 2008 on the Fairfield Sentry Fund outlines the specifics of the split strike conversion:

*'The establishment of a typical position entails (i) the purchase of a group or basket of equity securities that are intended to highly correlate to the S&P 100 Index, (ii) the purchase of out-of-the-money S&P 100 Index put options with a notional value that approximately equals the market value of the basket of equity securities and (iii) the sale of out-of-the-money S&P 100 Index call options with a notional value that approximately equals the market value of the basket of equity securities. The basket typically consists of between 40 to 50 stocks in the S&P 100 Index. The primary purpose of the long put options is to limit the market risk of the*

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<sup>32</sup> For an example of such discussions, see Benson (2009).

<sup>33</sup> This summary was provided by Barclays Wealth in a letter to investors dated December 2008, available at: <http://extras.timesonline.co.uk/barc2.pdf>. Reaction to the letter has been reported on by Robert Watts (February 8, 2009) in the U.K.'s *Sunday Times* and is available at: [http://business.timesonline.co.uk/tol/business/industry\\_sectors/banking\\_and\\_finance/article5683564.ece](http://business.timesonline.co.uk/tol/business/industry_sectors/banking_and_finance/article5683564.ece).

*stock basket at the strike price of the long puts. The primary purpose of the short call options is to largely finance the cost of the put hedge and to increase the stand-still rate of return.*<sup>34</sup>

The Fairfield Sentry fund followed a market neutral strategy. Patton explains that market neutral funds attempt to generate returns that are uncorrelated with the returns on some market index, or a collection of market risk factors.<sup>35</sup> The split strike conversion is a very specific style of equity market neutral strategy that implements a vertical call spread.<sup>36</sup>

### **What is an Appropriate Proxy for Relative Performance?**

One of the key issues facing those undertaking due diligence is the selection of an appropriate benchmark (or reference rate) that provides some insight into the risk and reward characteristics of the investment scheme. The recent work of Bernard and Boyle and Clauss, Roncalli and Weisang replicate numerous iterations of the split strike conversion (using differing strikes and volatility assumptions) on both the S&P100 and S&P500 to provide a set of return expectations generated in a lab.<sup>37</sup> The conclusions of both studies are stark: the results from the hypothesised split strike conversion for the period December 1990 through October 2008, suggest marginally favourable risk reward characteristics over the S&P500 (before transaction costs and any price impacts from trades). However, these hypothesised returns come with a commensurate level of risk. The correlation of the replicated strategies with the S&P500 was around 0.95 (split strike strategy with no volatility skew  $\rho = 0.9480$ /with volatility skew  $\rho = 0.9514$ ). These results are vastly higher than Fairfield Sentry's correlation coefficient with S&P500 which we estimate at 0.32 (see Table 2).<sup>38</sup>

These replication studies illustrated that, even with the addition of the collar to long positions in up to 50 stocks, the hypothesised split strike conversion remains very tightly correlated with the S&P500 index.<sup>39</sup> The low correlation between the monthly returns from Fairfield Sentry and the S&P500 ( $\rho =$

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34 The Fairfield Sentry Fund factsheet is available in court documents lodged in Massachusetts, available at: [www.sec.state.ma.us/sct/sctfairfield/Fairfield\\_Exhibits\\_24.pdf](http://www.sec.state.ma.us/sct/sctfairfield/Fairfield_Exhibits_24.pdf). In short, the kind of investment strategy described seeks to take advantage of a directional movement in equity securities (either up or down), particularly over the short-term.

35 Patton (2009).

36 A detailed discussion of the mechanics of the split strike conversion is provided in Bernard & Boyle (2009); Clauss, Roncalli & Weisang (2009).

37 Bernard & Boyle (2009); Clauss, Roncalli & Weisang (2009).

38 The correlation estimate of  $\rho = 0.32$  between the monthly returns from Fairfield Sentry and the S&P500 has been independently confirmed by Bernard and Boyle (2009).

39 Bernard & Boyle (2009); Clauss, Roncalli & Weisang (2009).

0.32) is supported by fact sheet issued by Fairfield Sentry in October 2008, reporting that the correlation between the fund and the related S&P100 since inception was  $\rho = 0.35$ .<sup>40</sup>

This creates an immediate challenge for the process of due diligence. It seems appropriate that a proxy relating to the performance of peers from the equity market neutral universe of hedge funds is required to inform the analysis. We use the Hedge Fund Research, Inc. (hereafter referred to as HFRI) equity market neutral index in this study. We argue that the HFRI is appropriate as the index construction methodology is based on *equally-weighted* performance results. At its zenith, Fairfield Sentry was one of the largest equity market neutral funds in the world and, as such, heavily influenced peer indices that used a *value-weighted* (that is, FUM-weighted) methodology, hence our decision to opt for an equal-weighted benchmark. Next, the high correlation between the replicated returns from of the split strike conversion developed by Bernard and Boyle and Claus, Roncalli and Weisang to the returns from the S&P500 Total Return Index (hereafter referred to as S&P500) warrants the inclusion of this benchmark in the analysis.<sup>41, 42</sup> The correlation of monthly returns of Fairfield Sentry, HFRI and S&P500 is provided in Table 2.

**Table 2: Correlation Matrix**

	Fairfield Sentry	HFRI	S&P500
Fairfield Sentry	1		
HFRI	0.11	1	
S&P500	0.32	0.23	1

### Visual Inspection of the Fairfield Sentry Track Record

The track record of Fairfield Sentry since its inception through to October 2008 is provided in Table 3. Fairfield Sentry reported a total of sixteen (16) negative returns over almost eighteen years of operation (a total of 215 months). As will be reported in an upcoming section analysing winning versus losing months, Fairfield Sentry was batting at a success rate of 93% (that is, only 7% of all months in the track record recorded returns less than zero) over almost two decades of investing.

<sup>40</sup> The Fairfield Sentry Fund factsheet is available filed in court documents lodged in Massachusetts, available at: [www.sec.state.ma.us/sct/sctfairfield/Fairfield\\_Exhibits\\_24.pdf](http://www.sec.state.ma.us/sct/sctfairfield/Fairfield_Exhibits_24.pdf).

<sup>41</sup> Bernard & Boyle (2009); Claus, Roncalli & Weisang (2009).

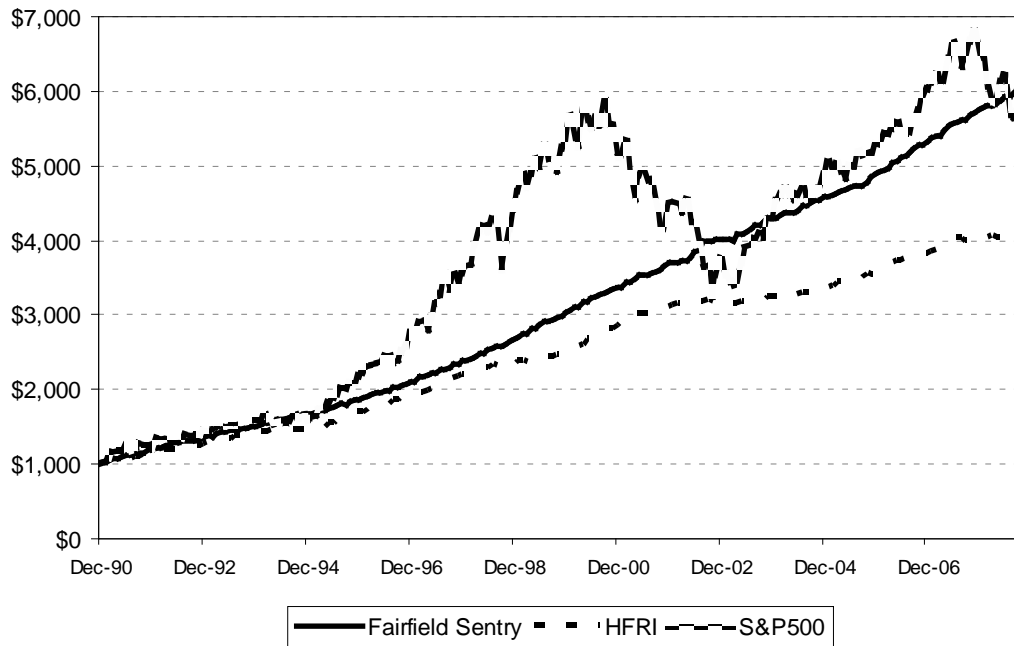
<sup>42</sup> Moreover, we argue that it is commonplace in hedge fund evaluation to provide return comparisons with the S&P500 Total Return Index as standard.

**Table 3: Fairfield Sentry Fund (December 1990 through October 2008, n=215)**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2008	0.63	0.06	0.18	0.93	0.81	<b>-0.06</b>	0.72	0.71	0.50	<b>-0.06</b>		
2007	0.29	<b>-0.11</b>	1.64	0.98	0.81	0.34	0.17	0.31	0.97	0.46	1.04	0.23
2006	0.70	0.20	1.31	0.94	0.70	0.51	1.06	0.77	0.68	0.42	0.86	0.86
2005	0.51	0.37	0.85	0.14	0.63	0.46	0.13	0.16	0.89	1.61	0.75	0.54
2004	0.88	0.44	<b>-0.01</b>	0.37	0.59	1.21	0.02	1.26	0.46	0.03	0.79	0.24
2003	<b>-0.35</b>	<b>-0.05</b>	1.85	0.03	0.90	0.93	1.37	0.16	0.86	1.26	<b>-0.14</b>	0.25
2002	<b>-0.04</b>	0.53	0.39	1.09	2.05	0.19	3.29	<b>-0.14</b>	0.06	0.66	0.10	0.00
2001	2.14	0.08	1.07	1.26	0.26	0.17	0.38	0.94	0.66	1.22	1.14	0.12
2000	2.14	0.13	1.77	0.27	1.30	0.73	0.58	1.26	0.18	0.86	0.62	0.36
1999	1.99	0.11	2.22	0.29	1.45	1.70	0.36	0.87	0.66	1.05	1.54	0.32
1998	0.85	1.23	1.68	0.36	1.69	1.22	0.76	0.21	0.98	1.86	0.78	0.26
1997	2.38	0.67	0.80	1.10	0.57	1.28	0.68	0.28	2.32	0.49	1.49	0.36
1996	1.42	0.66	1.16	0.57	1.34	0.15	1.86	0.20	1.16	1.03	1.51	0.41
1995	0.85	0.69	0.78	1.62	1.65	0.43	1.02	<b>-0.24</b>	1.63	1.53	0.44	1.03
1994	2.11	<b>-0.44</b>	1.45	1.75	0.44	0.23	1.71	0.35	0.75	1.81	<b>-0.64</b>	0.60
1993	<b>-0.09</b>	1.86	1.79	<b>-0.01</b>	1.65	0.79	0.02	1.71	0.28	1.71	0.19	0.39
1992	0.42	2.72	0.94	2.79	<b>-0.27</b>	1.22	<b>-0.09</b>	0.86	0.33	1.33	1.36	1.36
1991	3.01	1.40	0.52	1.32	1.82	0.30	1.98	1.00	0.73	2.75	0.01	1.56
1990												2.77

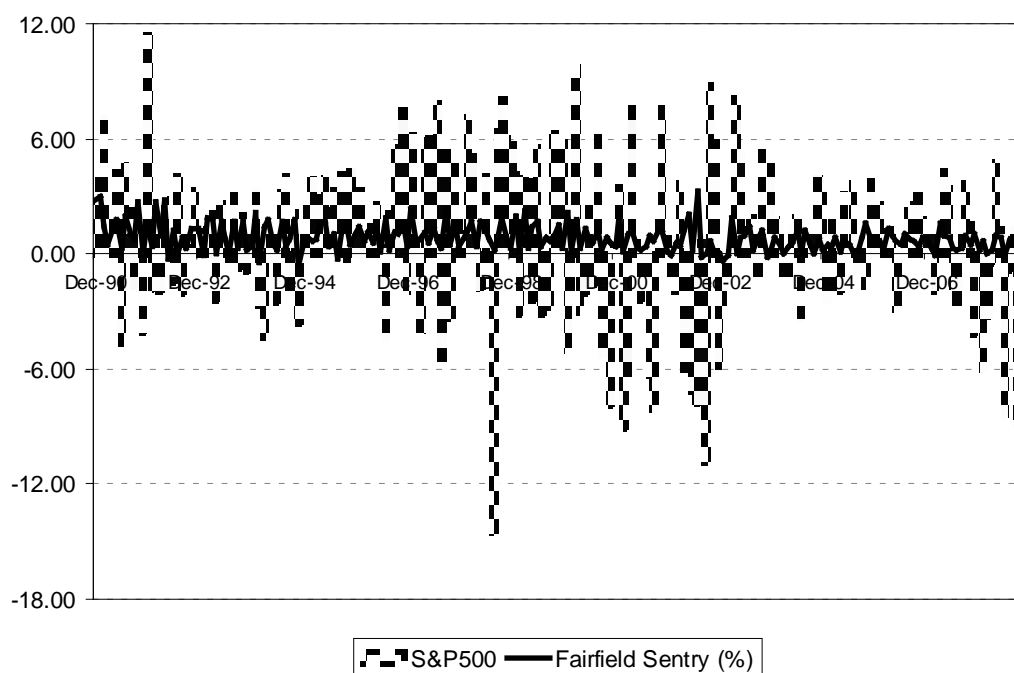
One of the salient features of the track record of Fairfield Sentry is long-run equity-like returns that were recorded (that is, double-digit annualised returns over the eighteen year period of operation) whilst exposing investors to equity market neutral-like risk (low single-digit annualised standard deviation). The evolution of \$1,000 invested in Fairfield Sentry, against the HFRI and S&P500 is provided in Figure 1.

**Figure 1: Evolution of \$1,000 Invested (Dec 1990 through Oct 2008)**



As at the end of October 2008, Fairfield Sentry had an annualised return of 10.11%, against the annualised returns of the S&P500 and HFRI of 9.24% and 7.69%, respectively. The story becomes more intriguing when the resultant volatility is considered. The impressive headline returns recorded by Fairfield Sentry were achieved with an annualised standard deviation of 2.45%, lower than the HFRI annualised risk recorded at 3.23% and the S&P500 at 14.25%. In attempt to visualise the risk differential between Fairfield Sentry and the S&P500, Figure 2 charts the time series of monthly returns from December 1990 through October 2008.

**Figure 2: Time Series of Monthly Returns**



Notable differences are also prevalent in the dispersion of monthly returns between the three series. The range of monthly returns for Fairfield Sentry was around 400 basis points (3.93%), comparable with HFRI (6.46%) and in stark contrast to the S&P500 at almost 30% (28.23%).<sup>43</sup> A summary of the dispersion of monthly returns, including the maximum and minimum monthly returns; median and quartile results is provided in Table 4.

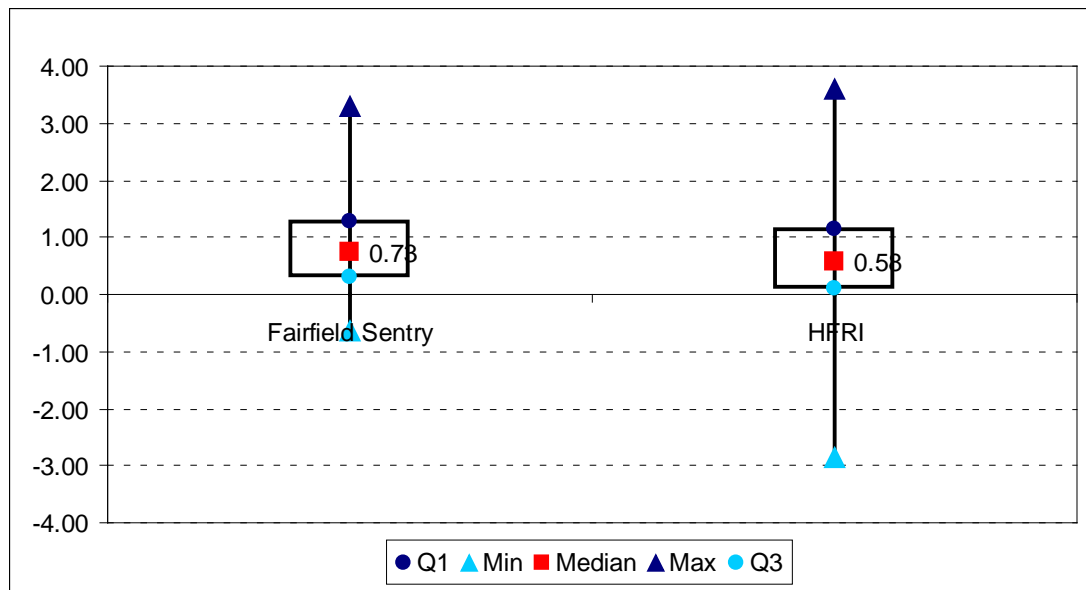
**Table 4: Dispersion of Returns**

Monthly Returns	Fairfield Sentry	HFRI	S&P500
Q1	1.27	1.14	3.40
Min	-0.64	-2.87	-16.79
Median	0.73	0.58	1.28
Max	3.29	3.59	11.44
Q3	0.30	0.11	-1.67
Mean	0.84	0.64	0.77
St. Dev.	0.71	0.93	4.11

The theme continues with the inter-quartile range of monthly returns, with the results for Fairfield Sentry corresponding closely to HFRI (see Figure 3), against the more volatile S&P500. Again, the analysis highlights the equity market neutral-like risk incurred by Fairfield Sentry in producing equity-like returns, a provocative challenge to the laws of finance and an immediate red flag in any due diligence process.

<sup>43</sup> The range is the maximum (or highest) monthly return less the minimum (or lowest) monthly return.

**Figure 3: Box-and-Whisker Diagram**

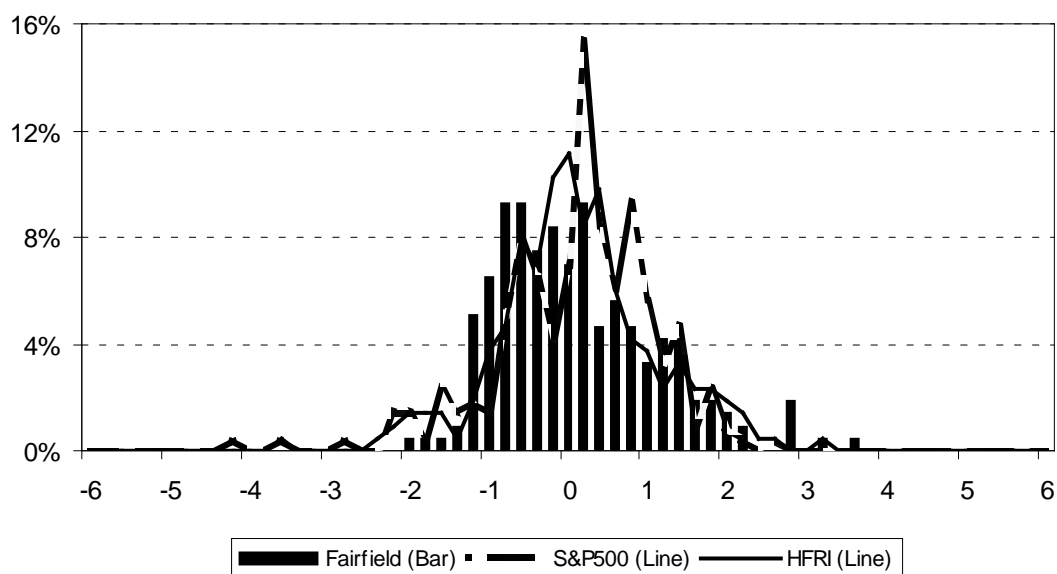


We turn our analysis to shape of the monthly return distribution, specifically skewness and kurtosis. The results presented in Table 4 highlight that the mean monthly return for Fairfield Sentry (84 bps) is greater than the median (73bps). The positive skewness of Fairfield Sentry returns is estimated at 0.78, against the perfect symmetry of a normal distribution. This is in contrast to the S&P500 where negative skewness of monthly returns is evident (mean 77bps versus median 128bps), resulting in an estimated skewness of -0.77. The peakedness of the monthly return distribution also highlights a number of differences. Estimates of excess kurtosis suggest only minor differences from the standard normal for Fairfield Sentry (0.47 versus zero for a Gaussian distribution) and HFRI (0.94), with the estimated excess kurtosis much higher for the S&P 500 (1.79). Like the vast majority of time series returns in finance all three return series reject the assumption of normality of monthly returns, however the positive skewness evident in the Fairfield Sentry track record is again seems somewhat anomalous.<sup>44</sup>

We provide an insight into the return experience of investors in Fairfield Sentry (as well as HFRI and S&P500) by providing a histogram of returns in Figure 4. Histograms allow for the visual representation of monthly returns, highlighting the positively skewed, low volatile experience of Fairfield Sentry at one end of the continuum, the more symmetrical returns of HFRI, through to the negatively skewed, highly dispersed experience of those exposed to the S&P500.

<sup>44</sup> Deviation from normality is further confirmed by Jarque and Bera (1980) test statistics, which were significant at the five per cent statistical level for all three series and the one per cent level for Fairfield Sentry and S&P500. The results of the Jarque-Bera tests were: Fairfield Sentry (23.81); HFRI (7.95); and, S&P500 (49.50).

**Figure 4: Histogram of Monthly Returns for Fairfield Sentry**



### Winning versus Losing

As discussed previously, Fairfield Sentry was batting at a 93% success rate in terms of the number of positive returns (compared with 79% for HFRI and, relatively speaking, a monthly success rate of two thirds, 65%, for the S&P500). In other words, for every one month of negative returns, investors in Fairfield Sentry enjoyed over twelve months of positive returns over the eighteen year period. This is in stark contrast to even HFRI, where for every month of negative returns, around four months of positive returns were record (3.78 months), and the S&P500 where a ratio of around one losing month to two winning months was recorded (1.83). A summary of these results is provided in Table 5.

**Table 5: Comparison of Winning versus Losing Months**

Monthly Returns	Fairfield Sentry		HFRI		S&P500	
	Winning	Losing	Winning	Losing	Winning	Losing
Count	199	16	170	45	139	76
Percentage	93%	7%	79%	21%	65%	35%
Ratio of Winning to Losing Mths	12.44		3.78		1.83	
Mean	0.92	-0.17	0.97	-0.59	3.12	-3.53
Ratio of Avg Win to Avg Loss:	5.39		1.64		0.88	
Q1	1.33	-0.06	1.35	-0.18	4.33	-1.57
Min	0.00	-0.64	0.01	-2.87	0.03	-16.79
Median	0.79	-0.10	0.81	-0.35	2.58	-2.44
Max	3.29	-0.01	3.59	-0.01	11.44	-0.36
Q3	0.38	-0.25	0.44	-0.95	1.32	-4.46

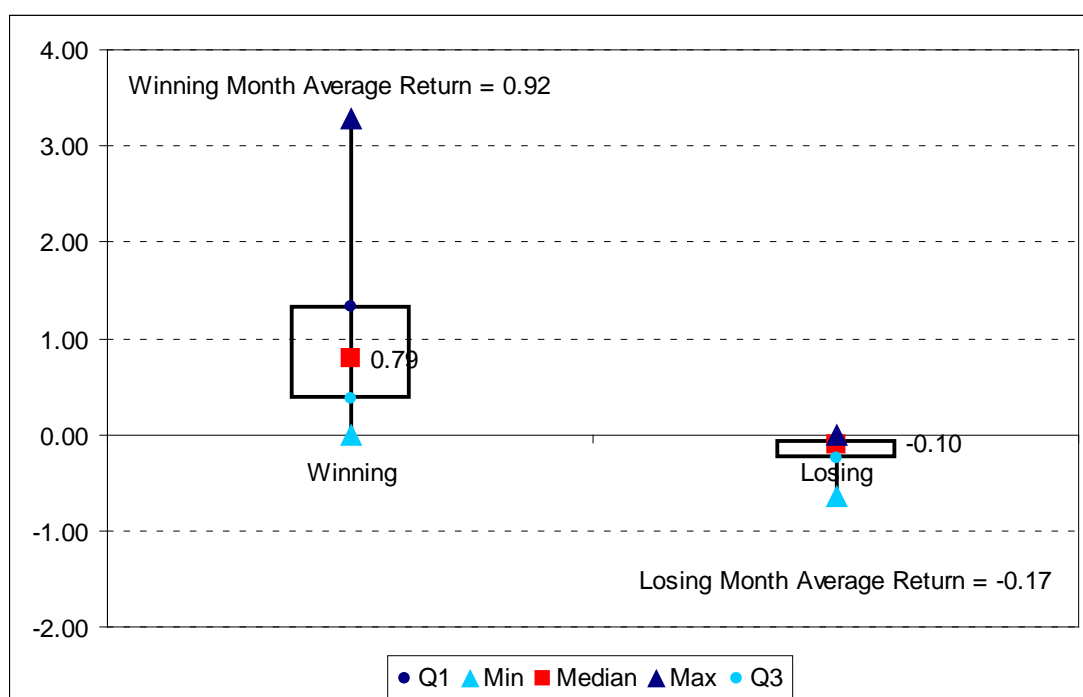
Nb: Losing is defined as a monthly return less than zero.

To contextualise the anomalous nature of Fairfield Sentry’s winning form, we provide some of the more notable track records for your consideration: Warren Buffett (investor), annual out-



performance of the S&P500 from 1965 through 2008, 38 out of 44 years (winning percentage 86%)<sup>45</sup>; Wayne Bennett (rugby league coach) 368 wins from 576 matches (winning percentage of 64%)<sup>46</sup>; and, Sir Alex Ferguson (football coach, Premier League only) 746 wins from 1,277 matches (winning percentage of 58%)<sup>47</sup>. A box-and-whiskers diagram of the distribution of returns in winning versus losing months for Fairfield Sentry is provided in Figure 7 (it is important to note that the median returns are reported, the average winning month return was recorded at 92bps, the average losing month -17bps). For due diligence experts, the results of Figure 5, particularly in light of a 93% winning record, defies the received positive, linear association between risk and reward.

**Figure 5: Winning versus Losing Months, Fairfield Sentry**



### Drawdown and Downside Risk

Given that the monthly returns from Fairfield Sentry, HFRI and S&P500 violate the assumption of normality, it may be appropriate to consider the downside risk of the respective series of returns. Drawdown captures the peak-to-trough declines that occur in investment schemes as an alternative measure of risk.<sup>48</sup> The maximum drawdown (hereafter referred to as max-draw) for the Fairfield Sentry fund over nearly two decades of operation was recorded at 64bps (December 1994). This

<sup>45</sup> Track record provided by Berkshire Hathaway: <http://www.berkshirehathaway.com/letters/2008ltr.pdf>.

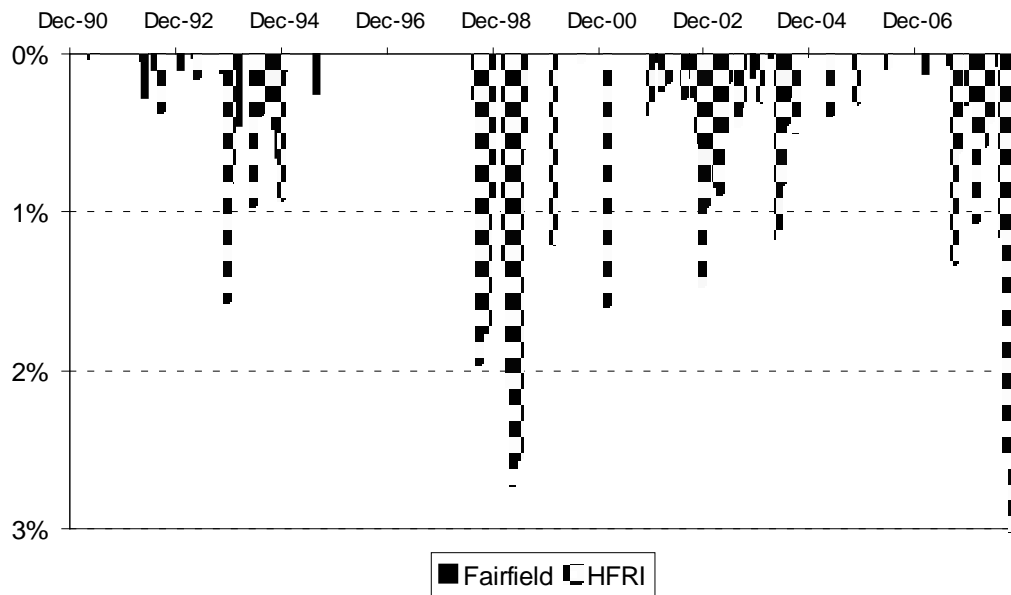
<sup>46</sup> Data provided by Wikipedia: [http://en.wikipedia.org/wiki/Wayne\\_Bennett\\_\(rugby\\_league\)](http://en.wikipedia.org/wiki/Wayne_Bennett_(rugby_league)).

<sup>47</sup> Data provided by Wikipedia: [http://en.wikipedia.org/wiki/Alex\\_Ferguson](http://en.wikipedia.org/wiki/Alex_Ferguson).

<sup>48</sup> Pardo (2008).

compares to the HFRI max-draw of 580bps (October 2008, the previous max-draw was 272bps recorded in April 1999) and the S&P500 max-draw of 4,473bps (-44.73%) occurred in September 2002 (it is important to note that the data analysed in this study concludes at the end of October 2008, the S&P500 reached a new max-draw level at the height of the GFC in early 2009). The analysis suggests that the max-draw of the peer proxy HFRI was around nine (9) times larger than that of Fairfield Sentry. A further insight that can be drawn from the analysis is that the very difficult return period for equity market neutral funds (using the HFRI index as a proxy) throughout 1998 and 1999 was of little concern to Fairfield Sentry, in fact, the fund did not report a single negative return month between September 1995 and December 2001 (an unbroken positive return streak of 76 months or over six years).<sup>49</sup>

**Figure 6: Drawdown Diagram, Fairfield Sentry and HFRI**



Nb: The y-axis has been adjusted to be a maximum value of three per cent to allow the small drawdowns in the Fairfield Sentry fund to be apparent in the diagram (again, the max-draw for the HFRI index in October 2008 was 5.80%).

## Conclusions and Future Directions

Taking a broad view of the impact of the GFC on the financial services industry, this paper sits within a growing body of work that has begun to focus on what can be learnt from the current crisis that can be used to insulate and prevent a repeat occurrence of similar, future shocks to the global financial

<sup>49</sup> We have also calculated both historical and parametric estimates of value-at-risk, which again highlight the very limited left tail risk reported by Fairfield Sentry as compared to HFRI and S&P500. For the sake of brevity, these have not been included in the paper but are available on request.

system. This paper is presented from the standpoint that the adequacy and implementation of fraud detection systems in the financial services industry must be addressed as key outcome of the GFC.

The preceding analysis focused on the statistical anomalies found in the Madoff case. The Madoff Ponzi scheme was used as a contemporary example to illustrate the tools and considerations that can be applied to identify red flags of fraudulent activity and in particular, the existence of a Ponzi scheme. The paper was founded on the need to answer one simple question – were the returns reported for Madoff’s investment scheme simply too good to be true? Whilst this question appears to be a seemingly simple one to answer given the analysis presented in this paper, the issue of benchmark selection and the search for a reasonable proxy against which to evaluate performance remains a controversial one. However, it is argued a pragmatic approach which includes peer-based and more traditional reference rates can provide important positive insights into performance characteristics.

### **Lessons to be Learnt: Implementing Robust Fraud Detection Systems**

It would be unwise to conclude based on the findings here that the identification of statistical anomalies is the only answer to strengthening existing fraud detection systems. Whilst the statistical tools and considerations provided in this paper are designed to support the further development of statistical controls in the identification of red flags of fraud, it is recognised that this development must be undertaken in concert with enhancements to existing behavioural and organisational controls.<sup>50</sup>

Evidence of the need to undertake the simultaneous evaluation across these three types of anomalous behaviours is in fact provided by the Madoff case itself. One of the intriguing features of this case is that there were some analysts who managed to detect the fraud some time before its eventual downfall. It is well documented that Madoff whistleblower, Harry Markopolos, first sounded the alarms regarding the Madoff track record in 1999 (and on a number of now well-documented occasions with regulators over the following decade).<sup>51</sup> Hedge fund due diligence specialists, Askia LLC, recommended their clients not invest in Madoff’s feeder funds over a number of years due to a variety of operational red flags.<sup>52</sup> While both sets of analysis by Markopolos and Askia LLC took differing approaches, they both had one element in common. Both parties took a multi-dimensional approach to their respective systems of fraud detection – behavioural, statistical and organisational.

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50 Grabosky & Duffield (2001).

51 A summary of the analysis conducted by Harry Markopolos has been reported widely, for instance, see the article by the Associated Press (December 19, 2008), available at: <http://www.msnbc.msn.com/id/28310980/>.

52 A copy of Askia LLC’s letter to clients following the demise of Madoff is available at the New York Times website: <http://graphics8.nytimes.com/packages/pdf/business/Madoff.pdf>.

Employing a multi-dimensional approach to fraud detection is relevant to investors, due diligence experts, regulators and policy makers who seek to determine the genuineness and authenticity of investment schemes. However, it is likely that the lessons drawn from the increasing numbers of Ponzi schemes that are being identified around the globe, a situation described by some as ‘*rampant Ponzimonium*’ and ‘*Ponzi-Palooza*’<sup>53</sup>, will have the most significant impact on due diligence experts, regulators and policy makers.

Preliminary evidence suggests that regulators are already moving to address a number of shortcomings which have been exposed as a result of high profile cases such as Madoff. Recently, the SEC’s Office of Inspector General released a report detailing an investigation commissioned to identify the reasons why the SEC did not detect the Madoff fraud earlier.<sup>54</sup> Pre-emptively, the SEC has reported that they are undertaking a number of reforms for the purpose of preventing future frauds and ensuring more timely fraud detection.<sup>55</sup>

The investigation conducted by the SEC’s Office of Inspector General found that

*‘...the SEC received more than ample information in the form of detailed and substantive complaints over the years to warrant a thorough and comprehensive examination and/or investigation of Bernard Madoff and BMIS for operating a Ponzi scheme, and that despite three examinations and two investigations being conducted, a thorough and competent investigation or examination was never performed. The OIG found that between June 1992 and December 2008 when Madoff confessed, the SEC received six substantiative complaints that raised significant red flags concerning Madoff’s hedge fund operations and should have led to questions about whether Madoff was actually engaged in trading.’<sup>56</sup>*

Turning to the reforms that have recently been proposed by the SEC in light of the Madoff case, the reform agenda that has been proposed may result in some important steps forward. Whilst the SEC have proposed a multitude of reforms, of particular significance to this paper, are those reforms that seek to improve fraud detection techniques of examiners; the recruitment of staff with specialised experience and skills such as financial and accounting experts; conducting risk-based examinations of

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53 Commissioner Bart Chilton of the U.S. Commodity Futures Trading Commission, comments can be assessed in an article by Jason Szep of Reuters (UK), available at: <http://uk.reuters.com/article/idUKTRE52J61R20090320>; Ponzi-Palooza is a play on the word “Lollapalooza,” an American music festival featuring a long list of acts.

54 Office of Inspector-General (2009).

55 SEC (2009).

56 Office of Inspector-General (2009, pp.1).

financial firms; specialised training for SEC staff such as Certified Fraud Examiners and Certified Financial Analysts courses; and seeking greater resources by the SEC to hire more agency staff.<sup>57</sup>

The reforms recognise the complexity of financial fraud. Regulators and others must be able to employ tools and skills across a system of fraud detection that identify statistical, behavioural and organisational red flag indicators of fraud. This aim can only be achieved if those seeking to identify fraud are sufficiently skilled in both financial analysis and fraud detection. Further, information once yielded needs to be acted upon. In sum, adequate resources must be available to either up-skill existing employees or employ financial experts who have the knowledge and skill to analyse complex financial dealings. Resources must also be available to support the enactment of thorough investigations and subsequent follow-up of investigative leads or red flags.

Due diligence experts, regulators and policy makers all have a role in identifying potential fraud and are crucial contributors to the prevention of fraud. As recognised by the SEC, the challenge of fraud must be tackled head-on and past mistakes and inadequacies exposed. In the Madoff case, discovered largely as a result of the GFC, previous failures must be translated into reform.

This paper has provided a contribution to what is currently known about the skills and techniques which are required of those that seek to identify statistical anomalies, as red flags of fraud in financial services industry. This is one set of skills that those charged with fraud detection need to develop. It is hoped that work will continue in further developing this area of detection identifying the range of statistical approaches that may lead to fraud identification. In addition, similar work is needed in establishing new and more precise detection tools in the areas of behavioural and organisational anomalies.

We cannot turn back time, '*ponzimonium*' as exposed by the GFC has occurred and in its wake it has left for many, financial devastation. However, what can be salvaged are those key learnings and lessons about fraud detection that are now known. The type and enormity of fraud which was left relatively unchecked until the impact of the GFC must not be allowed an encore performance.

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<sup>57</sup> SEC (2009).

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